











Understanding Enterprise Architecture - for CXOs.

The role of a CEO is to take decisions which are strategic in nature. But today's CEO, somehow has come to take many tactical decisions, as if they are strategic in nature. Tactical decisions must be left to experts to take. Since CEOs perceive tactical decisions as strategic, the experts cease to have anything to contribute towards decision making. Decisions are taken at CEOs level as standalone requirement without conducting deeper studies of the impact of the decisions across the landscape. As decisions come from CEOs, the implementation of those decisions become corporate priority, ignoring the consequences. As a result, today's enterprise is very unstable, particularly in an environment where disruptive technologies keep springing by minutes. As a consequence, organizations have high levels of process wastage, as high as may be 40% or more of current overheads, literally frozen in its systems making the enterprise very rigid and highly resistive to even small changes. Many enterprises are in self deceit mode. Hence it is of paramount importance for CEOs to understand their role in the choice and design of business process and the IT enablement of those designs. The Dos and Don'ts for CEOs.

“Enterprise Architecture is the process to transition from employee motivation focussed management to IT enabled system based management, from audit to governance, from being skill dependant to skill independent.”

J Prakash

-  Definition of EA.
-  What is EA.
-  Difference between Strategy and Tactic.
-  Importance of letting people (at all levels) know the strategic intent.
-  Letting experts handle the tactics.
-  Clear enunciation of Principles: Corporate, Business and Architecture.
-  Governance:
With a view to ensure fulfilment of Strategy, Objectives and Goals, Adherence to principles and achieve complete compliance. Not Audit. Governance is not Policing.
-  Current Chaos, Wastage (Should have been avoided).
-  Ownership of EA.
-  Institutionalization of EA.

EA IS NOT IT**ERP IS NOT EA****EA IS GOVERNANCE**